

September 17, 2019

The Honorable Jerome H. Powell Chairman, Federal Reserve Board of Governors 20<sup>th</sup> Street and Constitution Avenue, NW Washington, DC 20551

The Honorable Joseph Otting Comptroller of the Currency 400 7<sup>th</sup> Street, SW Washington, DC 20219

The Honorable Jelena McWilliams Chairman, Federal Deposit Insurance Corporation 550 17<sup>th</sup> Street, NW Washington, DC 20429

Dear Chairman Powell, Chairman McWilliams, and Comptroller Otting:

We, the undersigned organizations, are offering our thoughts regarding major areas of Community Reinvestment Act (CRA) reform now because we understand that a Notice of Proposed Rulemaking (NPR) could be issued as soon as the end of September or in October. The CRA is a vital law that has leveraged trillions of dollars of loans and investments in low- and moderate-income (LMI) neighborhoods because its examination and review process features public accountability and transparency. One major reason for CRA's success is that it has fostered collaborations among banks, community organizations, and public sector agencies that have developed lending and investing programs and products.

Like you, however, we believe that CRA needs an update to take into account changes in the banking industry and to improve data and evaluation methods. At the same time, it is vitally important to proceed carefully and to refrain from enacting reforms that would undercut CRA's effectiveness.

## The one ratio must not become the determinative measure

Some of us have attended recent meetings convened by the Office of the Comptroller of the Currency (OCC) and have also reviewed the OCC brochure, *Community Reinvestment Act (CRA): Opportunity for Modernization*. The one ratio described in the brochure is of great concern to us. The ratio will compare "historical CRA activity compared with domestic deposits" and will contribute to a "presumptive"



rating." The ratio will be calculated for each of the bank's assessment areas and for the overall bank's performance.

As we have stated in our comment letters regarding the Advance Notice of Proposed Rulemaking (ANPR), if a metric of this nature is determinative of the CRA rating either at the assessment area or overall, it will likely distort CRA activity in a way that is not responsive to local needs. In order to boost the numerator of the ratio. banks will likely favor large dollar community development activity or purchases of mortgage backed securities (MBS). In response to these concerns, the OCC said in the meetings that it will limit any transaction to 10 percent of total CRA activity; this limit is supposed to guard against over-reliance on large deals or secondary market activities. However, these limitations still leave room for heavy use of large deals or secondary market activities since activities approaching 10 percent of CRA activity still translate into a large dollar amount for a loan or an investment. In addition, a bank can fulfill its CRA responsibilities by a number of large deals at 9 percent each of total CRA activity. We remain concerned that small transactions meeting local needs such as microloans for very small businesses or mortgages for LMI borrowers, particularly in lower cost areas of the country, will receive less attention from banks.

The one ratio also has the potential to interfere with sound business practices. If empirical benchmarks for passing ratings are set too high during economic downturns, banks could feel pressured to seek large deals when smaller loans or other financial assistance could better support communities and avoid overleveraging banks. Different agency heads under various administrations could also adjust ratios that promote particular policies but do not take local credit needs into account. CRA examination regimes have never involved establishing certain ratios corresponding to certain ratings because reducing evaluations into one or a few ratios does not allow banks flexibility to meet needs commensurate with their capacity and business models. Since exams now use a number of criteria, a bank can compensate for lackluster performance on one criterion with better performance on another criterion. A one ratio reduces flexibility of this nature and constrains activity by favoring larger deals. Concerns over possible credit allocation and constraining activity prompted Senator Proxmire, the architect of CRA, to remove a ratio similar to the one ratio from the original draft of the CRA statute.

A one ratio approach will make CRA exams less transparent and will deter public input. If the one ratio replaces existing metrics such as percent of loans to LMI borrowers or communities, it will be harder for community organizations and members of the public to understand which needs banks are responding to and which ones they are neglecting. A one ratio expressed as a percentage does not inform the reader of an exam of basic information such as the number and percent of home or small business loans or how many branches or deposit accounts a bank



is offering to LMI people and communities. Lacking this information, a member of the public cannot intelligently comment on a bank's performance in his or her area or cannot compare an examiner's analysis of publicly available loan data to his or her own. A major purpose of the law, public input on a bank's responsiveness to needs is thwarted by a one ratio approach that replaces the current performance measures.

The OCC says performance context analysis would still be used in a metric-based system, but it would be difficult to figure out how this analysis could be executed. Lacking information on the mix of retail and community development activities, an examiner or member of the public could not use performance context analysis to judge how responsive to community needs the activity mix is or whether the bank is fully using its capacity or business model to respond to the needs.

# Assessment areas must retain areas with branches and include others with significant business activity

We are pleased that the OCC and the other agencies are contemplating changes to assessment areas on CRA exams that also preserve areas with branches as assessment areas. Research has shown that branches increase safe and sound home mortgage lending and small business lending to LMI borrowers and communities. While retaining areas with branches, the OCC has proposed establishing assessment areas for geographical areas from which banks are gathering significant amounts of deposits via the internet and other non-branch means. This is a positive proposal since it will capture additional geographical areas in which banks are conducting significant business activities and in which banks' CRA performance should be assessed.

We also suggest that the agencies consider adding geographical areas in which banks are making significant amounts of retail loans but are not gathering deposits to ensure that banks with different business models and product mixes are being assessed in geographical areas in which they are offering high volumes of products. The agencies should also carefully consider any thresholds such as percent of deposits or loans for designating assessment areas so that they capture the great majority of a bank's business activity. Reforms to assessment areas should also increase emphasis on small metropolitan areas, rural counties, Native American reservations, and economically distressed areas.

# Clarifying activities that count with a non-exhaustive list with a focus on LMI people and communities

We appreciate that the agencies seek to clarify the activities that count on CRA exams so that confusion and uncertainty do not deter the financing of innovative



and responsive community development activities. Development of a list of specific activities is desirable but it must not be an exclusive list that prevents the financing of new activities that are responsive to unforeseen or new community needs.

We are pleased that the Comptroller stated that the focus must remain on LMI borrowers and communities. Consideration of activities in LMI communities should promote integration and economic diversity but should not finance displacement of LMI households or very small businesses in gentrifying neighborhoods. The threshold for the definition of a small business should not be raised to \$5 million in revenues from the current threshold of \$1 million. Since the vast majority of small businesses have revenues under \$1 million, raising the threshold by that extent will likely divert lending activity away from small businesses that need it the most.

Care must be taken in developing any proposal that uses multipliers as a means to motivate increased activity. We understand that the agencies are considering multiplying the dollar amount of equity investments by a factor of two in order to motivate banks to increase their investment activity. This proposal could inadvertently reduce the number of investments since some banks may conclude they can earn the same amount of credit on a CRA exam if they reduce their investments by half. The objectives of increasing certain types of financing are better addressed through adjusting weights assigned to the various component tests.

# Mergers must continue to receive rigorous scrutiny and public input

We are also concerned that one-ratio based examinations will over-simplify the complexities of CRA performance and will result in agencies rubber stamping merger approvals as long as banks hit certain one ratios and ratings. In addition to past CRA performance, agencies are required by law to consider the future impact of mergers on banks' abilities to meet the convenience and needs of communities. A one-ratio based exam could result in agencies belittling the convenience and needs factor as long as banks pass muster with their one ratios. Likewise, public input regarding a merger's impact on convenience and needs could also receive little agency consideration under a CRA examination regime focused on the one ratio.

## Conclusion

The agencies need to consider carefully the comments received on the ANPR in developing a proposed rule. Most comments opposed the one ratio as a determinative measure because it would frustrate banks' ability to meet local needs consistent with safety and soundness. At the same time, we appreciate that the agencies are seeking to increase clarity on CRA exams in response to ANPR



comments. We also reiterate our view that <u>CRA must be focused on LMI people and communities</u>, must not expand consideration of philanthropic or other activities that do not focus on LMI people or communities, and must not result in CRA exams that exempt more banks from evaluations of community development financing or the provision of bank branches and services. We also want to remind the agencies of our <u>recommendations for enhancing CRA</u> that include collecting and disseminating data on community development financing, reforming CRA ratings, including affiliates on exams, and including examination of activity in underserved counties and census tracts. Finally, if the agencies cannot agree on specific changes to the regulation and have too many unanswered questions, the agencies should issue another ANPR instead of a NPR.

Thank you for your consideration. Contact Jesse Van Tol, CEO of NCRC, on 202-628-8866 if you have any questions.

# Sincerely,

# **National Groups**

**National Community Reinvestment Coalition** 

**Allied Progress** 

AFL-CIO

Americans for Financial Reform

Center for Responsible Lending

Credit Builders Alliance

HomeFree USA, Inc.

**Housing Assistance Council** 

The Leadership Conference on Civil and Human Rights

NAACP

National Alliance of Community Economic Development Association (NACEDA)

National Coalition for Asian Pacific American Community Development (CAPACD)

**National Community Stabilization Trust** 

National Consumer Law Center (on behalf of its low income clients)

National NeighborWorks Association

National Trust Community Investment Corporation

National Trust for Historic Preservation

National Urban League

Opportunity Finance Network

Prosperity Now

Public Citizen

The Democracy Collaborative

UnidosUS (Formerly NCLR)

Upward Mobility Initiative



#### Alabama

Alabama Association of Community Development Building Alabama Reinvestment Center for Fair Housing, Inc. Community Action Association of Alabama Fair Housing Center of Northern Alabama MLK Avenue Redevelopment Corporation National Business League of Alabama Titusville Development Corp Urban Impact, Inc.

## **Arizona**

Arizona Housing Coalition
Behold Charities International
Chicanos Por La Causa
Junto Affordable Housing Inc.
Newtown Community Development Corporation
Prima County Community Advocate

## Arkansas

Community Resources Technicians People Trust

# California

#### Accion

Access Plus Capital American GI Forum Azul MSI

**Black Business Association** 

California Coalition for Rural Housing

California Community Economic Development Association

California FarmLink

California Housing Partnership

CashCommunityDevelopment.org

**CCEDA** 

California Resources and Training

California Reinvestment Coalition

**CDC Small Business Finance** 

Center for Urban Economics and Design Chicana Latina Foundation

Central Valley Urban Institute



City of Livingston

Council of Asian Americans Business Associations (CAABA)

**CRHCC** 

Democracy at Work Institute

**EAH Housing** 

El Concilio of San Mateo County

Fathers and Families of San Joaquin

Haven Services

**Housing Coalition Educators** 

**IEWBC** 

**Inland Empire Latino Coalition** 

Law Foundation of Silicon Valley

Montebello Housing Development Corporation

# Mutual Housing California

The National Cultural Center of the Native Americans

Neighborhood Housing Services of the Inland Empire

Northern Californian Community Loan Fund

**OCCUR** 

# Opportunity Fund

Peoples' Self-Help Housing

Robert Zdenek Associates- Connecting Communities

**Rural Community Assistance Corporation** 

San Francisco African American Chamber of Commerce

Self-Help Enterprises

# **Small Business Majority**

Tenderloin Neighborhood Development Corporation (TNDC)

The Central Valley Urban Institute

The Greenlining Institute

**UCI Paul Merage School of Business** 

Vermont Slauson Economic Development Corporation

#### Colorado

Douglas County Housing Partnership

First Nations Oweesta Corporation

Mi Casa Resource Center

# Connecticut

Concerned Black Clergy Council of Waterbury

Connecticut Citizen Action Group

Hartford Community Loan Fund

Neighborhood Housing Services of Waterbury



Women's Institute for Housing & Economic Development Yale University Program for Recovery and Community Health

#### Delaware

Be Ready Community Development Corporation

**CCHS** 

Central Baptist Community Development Corporation

Delaware Community Reinvestment Action Council, Inc.

Edgemoor Revitalization Cooperative, Inc.

Ellendale Community Civic Improvement Association

Habitat for Humanity of New Castle County

Housing Alliance Delaware

National Council on Agricultural Life & Labor Research Fund, Inc. (NCALL)

Nehemiah Gateway Community Development Corp.

Neighborhood House, Inc.

University of Delaware

# **District of Columbia**

African Diaspora Directorate

Advocates for Elder Justice, Hilda & Charles Mason Charitable Foundation, Inc.

Anacostia Economic Development Corporation

Central American Resource Center (CARECEN)

Housing Up

Latino Economic Development Center

Laura Zam Enterprises

MANNA. Inc.

National Association of American Veterans, Inc.

**Network for Developing Conscious Communities** 

Partners for Livable Communities

Romijen Wellness

## Florida

Affordable Homeownership Foundation Inc.

Allapattah Collaborative CDC

**BBIF Florida** 

**Bright Community Trust** 

CDC of Tampa

CEGTBA, Inc.

Clearwater Neighborhood Housing Services Incorporated

Community Fund of North Miami-Dade

Community Reinvestment Alliance of South Florida



Consolidated Credit Solutions, Inc.

**Debt Management Credit Counseling** 

FL Alliance of Community Development Corporations

Florida Housing Coalition

Fusilier Realty Group

Future Leaders Community Development Corporation

**Global Acquisitions & Investments** 

H.O.M.E.S., Inc.

Haitian American Community Development Corporation

Home Ownership Resource Center of Lee County, Inc.

Housing and Education Alliance

Lee County Housing Development Corp.

Metro North Community Development Corp.

Mezrah Consulting

Miami Beach CDC

Neighborhood Housing Services of South Florida

Neighborhood Renaissance, Inc.

New Urban Development

Real Estate Education And Community Housing Inc.

**REVA Development Corporation** 

Social Venture Partners - Miami

Solita's House Inc.

South Florida CLT

St. Petersburg Neighborhood Housing Services, Inc. (dba Neighborhood Home Solutions)

Struggle for Miami's Affordable and Sustainable Housing, Inc.

Trinity Empowerment Consortium

Urban Philanthropies

We Help Communities "2" Develop Corporation

Wealth Watchers Inc.

#### Georgia

CCCS of the Savannah Area, Inc.

Community Outreach Training Center, Inc.

D&E, The Power Group

Georgia Advancing Communities Together, Inc.

H.O.P.E. Through Divine Intervention

Housing Justice League

**ICVision** and Associates, Inc.

National Housing Counseling Agency

Southwest Georgia United Empowerment Zone, Inc.



#### Hawaii

Council for Native Hawaiian Advancement Hawai'i Alliance for Community-Based Economic Development Hawaiian Community Assets

#### Illinois

Chicago Community Loan Fund

Chicago Urban League

Economic Growth Corp.

Global Network

Heartland Alliance for Human Needs and Human Rights

**Housing Action Illinois** 

IFF

Institute of Cultural Affairs [ICA]-USA

NHS of Chicago

Northwest Side Housing Center

Oak Park Regional Housing Center

**Open Communities** 

Partners in Community Building, Inc.

Spanish Coalition for Housing

**Universal Housing Solutions CDC** 

Woodstock Institute

### Indiana

Community Investment Fund of Indiana

Fay Biccard Glick Neighborhood Center at Crooked Creek

Gary Economic Development Corporation

## **Homestead Consulting Services**

HOPE of Evansville, Inc.

Irvington Development Organization

John Boner Neighborhood Centers

LaCasa, Inc.

Mapleton Fall Creek Development Corporation

Martin University

Martindale Brightwood Community Development Corporation

Memorial CDC

Northwest Indiana Reinvestment Alliance

NSP Consultants, LLC

Pathfinder Services, Inc.

Prosperity Indiana



# Westside Community Development Corporation

#### Iowa

River Cities Development Services Scott County Housing Council

# Kentucky

Louisville Affordable Housing Trust Louisville Urban League REBOUND, Inc. Urban Coalition of Appraisal Professionals

#### Louisiana

Foundation for Louisiana Greater New Orleans Housing Alliance HousingNOLA Kingsley House Inc.

LiftFund Inc.

Multi-Cultural Development Center Neighborhood Development Foundation New Day Homeowner Services People's Organization of Social Equality

Treme Market Branch

UMOJA Institute of African American Culture Trade and Economic Development Inc.

# **Massachusetts**

BCC

Common Capital

Community Service Network Inc.

Dorchester Bay Economic Development Corporation

Fair Housing Center of Greater Boston

Fenway Community Development Corporation

Lawrence CommunityWorks, Inc.

Local Enterprise Assistance Fund (LEAF)

Mass. Association of Community Development Corp. (MACDC)

Massachusetts Communities Action Network

Massachusetts Affordable Housing Alliance

NeighborWorks Southern Mass

Oak Hill CDC



Revitalize Community Development Corporation Urban Edge

# Maryland

727 Mgt. LLC

Baltimore Community Lending, Inc.

Baltimore Neighborhoods, Inc.

CityLabs USA

Coppin Heights CDC

Greater Baltimore Community Housing Resource Board

Heritage United Church of Christ

Housing Options & Planning Enterprises, Inc.

Maryland Consumer Rights Coalition

Neighborhood Housing Services of Baltimore

People for Change Coalition

Southeast Community Development Corporation

The Historic Marble Hill Community Association

#### Maine

Coastal Enterprises, Inc. Genesis Community Loan Fund Quattrucci & Company

# Michigan

Bridging Communities, INC.

**Building Families First Community Organization** 

Building Movement Project/Detroit People's Platform

**CDAD** 

Community Economic Development Association of Michigan

Cooperative Capital

Detroit Homeownership Center CDC

**Detroit Non-Profit Housing** 

Fair Housing Center of Metropolitan Detroit

Financial Justice Coalition

GenesisHOPE

Housing Resources, Inc.

Metro Community Development, Inc.

Michigan Community Action

Michigan Community Reinvestment Coalition

Mid Michigan Community Action Agency



Neighborhood Legal Services Michigan Neighborhood Service Organization (NSO) New Development Corporation New Hope Community Development Southwest Economic Solutions U SNAP BAC NON PROFIT HOUSING

#### Minnesota

Asian Economic Development Association
Community Reinvestment Fund, USA
Dayton's Bluff Neighborhood Housing Services
Jewish Community Action
Metropolitan Consortium of Community Developers
Mid-Minnesota Legal Aid
Voices for Racial Justice

# Mississippi

Breakthrough Community Services, Inc.
CFORM-Covenant Community Development Corporation
Golden Triangle Housing Services
Housing Education and Economic Development
Mississippi Housing Partnership

## Missouri

AltCap

Community Property Ventures

CREA

Consumers Council of Missouri

Forward Through Ferguson

International Institute Community Development Corporation

**Justine Petersen** 

Metropolitan St. Louis Equal Housing and Opportunity Council

NHS of Kansas City, Inc.

Old North St. Louis Restoration Group

R.A.A.- Ready, Aim, Advocate

**Travois** 

**Useful Community Development** 

Washington University School of Social Work

#### Nebraska

Family Housing Advisory Services



# Neighborworks Lincoln

# **New Hampshire**

New Hampshire Community Loan Fund

# **New Jersey**

Fair Housing Council

Jersey Counseling & Housing Development, Inc.

**National Housing Institute** 

New Jersey Association on Correction

New Jersey Citizen Action

**New Jersey Community Capital** 

NI NAACP

**Urban League of Essex County** 

### **New Mexico**

Southwest Neighborhood Housing Services United South Broadway Corporation

## **New York**

Affordable Housing Partnership Homeownership Center

Albany Community Land Trust

Arbor Housing and Development

Association for Neighborhood and Housing Development (ANHD)

Beaulac Associates LLC

Bridge Street Development Corporation

Buffalo Niagara Community Reinvestment Coalition

Center for NYC Neighborhoods

Central Islip Civic Council

CNY Fair Housing, Inc.

Community Capital New York

Community Development Alliance of the Capital District

Community Loan Fund of the Capital Region, Inc.

**Devotion NYC** 

Empire Justice Center

Fair Finance Watch

**HomeSmartNY** 

Human Development Services of Westchester

La Fuerza Unida, Inc.

Long Island Housing Services, Inc



New Economy Project

New York State Senator James Sanders

New York State Wide Senior Action Council

**NHP** Foundation

PathStone Enterprise Center

**Rockland Housing Action Coalition** 

Rural housing Opportunities Corp.

St. Nicks Alliance

TSC Grand, Ltd.

United Tenants of Albany, Inc.

University Neighborhood Housing Program

White Wing Education Community

#### Nevada

Nevada Legal Services

#### North Carolina

Action NC

Centre for Homeownership & Economic Development Corporation

Circle of Mercy

Community Link

DHIC

**Durham Regional Financial Center** 

EXCEED, Inc.

Henderson & Company

**NC** Housing Coalition

**New Frontier CDC** 

North Carolina Housing Coalition

Rebuild Durham Inc.

S J Adams Consulting

The Institute of Minority Economic Development

White Oak Foundation Inc.

## Ohio

Akron NAACP

Advocates for Basic Legal Equality

Akron Baptist Church

Another Chance Ohio

Antioch Baptist Church

Baptist Ministers Conference of Cincinnati

Breaking Chains Inc.



Buckeye Shaker Square Development Corp.

Burten, Bell, Carr Development, Inc.

Catholic Commission of Summit County

Central Ohio Fair Housing Association, Inc.

Charisma Community Connection

Cincinnati Change Inc

Cincinnati Community Action Agency

City of Bedford Heights

City of Cleveland Heights, Ohio

City of Cleveland- Dept. of Community Development

City of Dayton Human Relations Council

City of South Euclid

CityWide Development Corporation

Cleveland Neighborhood Progress

Collective Empowerment Group

Communities United for Action

Community Action Agency of Cincinnati-Hamilton County

Community Development Corporations Association of Greater Cincinnati

Community Development for All People

**Community Housing Solutions** 

**Community Matters** 

County Corp

Detroit Shoreway Community Development Org.

FCDI

**Economic and Community Development Institute** 

Education Motivation Success, Inc.

Empowering and Strengthening Ohio's People (ESOP)

Fair Housing Center

Fair Housing Contact Service

Fair Housing Resource Center, Inc.

Faith Community Alliance of Greater Cincinnati

**Famicos Foundation** 

Federation of Network Ministries

Friends of the African Union Chamber of Commerce

Greater Cincinnati Microenterprise Initiative (GCMI)

Greater Cleveland Reinvestment Coalition

Greater Dayton Minority Business Assistance Center

Habitat for Humanity of Greater Dayton

Hamilton County Community Reinvestment Group

Harrison Township

Heart to Heart Family Support Center



Helping Hands Community Outreach

Home Repair Resource Center

Homes on the Hill, CDC

**Isonomy Consulting** 

Jerry Sykes, Toledo City Councilman

**JOVIS** 

**I-RAB** 

L.A. Keyz Financial Services

Madisonville Community Urban Redevelopment Corporation

Metro West Community Development Organization

Miami Valley Fair Housing Center, Inc.

Miami Valley Urban League

Mustard Seed Development Center

Nazareth Housing Dev. Corp.

Neighborhood Housing Services of Greater Cleveland

NeigborWorks Collaborative of Ohio

Ohio CDC Association

Ohio Fair Lending

Omega Community Corporation

One South Euclid

Peter Ujvagi, Toledo City Council Member

Rebuilding Together Dayton

Slavic Village Development

Small Business Development Center at TEC

The Fair Housing Center

The Pride Through Empowerment Foundation, Inc.

Tri-County Independent Living Center

Village Capital Corporation

Working in Neighborhoods

YWCA Dayton

## Oklahoma

Myskoke Loan Fund

# Oregon

CASA of Oregon

Community Development Corporation of Oregon

Community Housing Fund

**Grounded Solutions Network** 

Kate Allen Community Development Services

**ONABEN** 



Radio Consulting Group, LLC REACH Community Development

# Pennsylvania

Allentown Housing Authority

Amani

Ceiba

Center for Family Services, Inc.

Clarifi

Community Action Committee of the Lehigh Valley, Inc.

Community First Fund

Community Neighbors United

Fair Housing Rights Center in Southeastern Pennsylvania

Five/Four Advisors

Hilltop Alliance

Lancaster Equity CDC

Neighborhood Housing Services of Greater Berks, Inc.

Oakland Planning and Development Corporation

Philadelphia Association of Community Development

Philadelphia Chinatown Development Corporation

Pittsburgh Community Reinvestment Group

Southwest Community Development Corporation

United Communities Southeast Philadelphia

Uptown Partners of Pittsburgh

## **Rhode Island**

Capital Good Fund

**Church Community Housing Corporation** 

Housing Network of Rhode Island

HousingWorks at RWU

NeighborWorks Blackstone River Valley

## **South Carolina**

Greenville County Redevelopment Authority

## **South Dakota**

**GROW South Dakota** 

#### **Tennessee**

**BLDG** Memphis

Chattanooga Organized for Action



Good Neighbor Foundation-HomeOwnership Center Latino Memphis Lincoln Park Neighborhood Association Memphis Urban League New Level Community Development Corp Tennessee Fair Housing Council The Fifteenth Avenue Baptist CDC You Can Make It HomeOwnership Center

#### **Texas**

BCL of Texas
Covenant Community Capital
Haelingen CDC
Home Sweet Home Community Redevelopment
Housing Channel
Humanitas Community Development Corporation
Jefferson Community Housing Development Foundation, Inc.
Our Casas Resident Council INC.
Pine Place Development, LLC
Southeast Houston CDC
Texas Appleseed

### Utah

Jon M. Huntsman School of Business at Utah State University Neighborhood Nonprofit Housing Corporation

#### Vermont

Fair Housing Project, CVOEO Housing Vermont

# **Virginia**

Community Business Partnership
Emerging Financial Concepts
Housing Opportunities Made Equal of Virginia
SCDHC
Southside Community Development and Housing Corporation

# Washington

Beacon Development Group Greenfield Institute Northwest Fair Housing Alliance



Office of Rural & Farmworker Housing (ORFH)

# Wisconsin

Citizen Action of Wisconsin

Disability Justice

Forward Community Investments

Havenwoods Economic Development Corp

Inner City Redevelopment Corp.

Metropolitan Milwaukee Fair Housing Council

Milwaukee Christian Center

Movin' Out, Inc

NeighborWorks Green Bay

Nothing Less, Inc.

**Riverworks Development Corporation** 

Urban Economic Development Association of Wisconsin (UEDA)

Wisconsin Partnership for Housing Development

Wisconsin Voices / African American Roundtable